



**ROGUE BASIN**  
PARTNERSHIP

# 2021 - 2023 Strategic Plan

Rogue Basin Natural Resources Stewardship  
From Summit to Sea

Adopted August 20, 2020

[www.roguepartners.org](http://www.roguepartners.org) | [info@roguepartners.org](mailto:info@roguepartners.org)










August 20, 2020

The Rogue Basin Partnership celebrated its fifth anniversary in August 2020. Our current Strategic Plan extends to the end of 2020. Under these circumstances, 2020 has been the right time for RBP to reflect on how best to build upon our work so far.

The RBP Board of Directors began the planning process at its December 2019 meeting. During the following eight months, the Board considered plan elements at its January 2020 annual retreat, and then at meetings in February, April and June. Seven directors, assisted by RBP staff, served as an ad hoc planning committee. The committee met eight times to review draft elements, and make recommendations to the full Board. Along the way, the 20 RBP member organizations had the chance to meet with the Executive Director; participate in a survey; and review key elements of the draft.

As a result, the plan reflects a wide range of ideas and perspectives. It keeps what has proven successful, refines aspects of RBP's work, and points the organization in several new directions.

**There are seven elements:**

-  1 RBP's foundation remains solid.
-  2 An updated Rogue Restoration Action Plan will continue to help members and partners work strategically and collaboratively.
-  3 RBP should promote Action Plan implementation through a combination of Working Groups and Opportunity Teams.
-  4 Focal Area work can integrate multi-party, multi-resource projects in priority areas identified in multiple Basin plans.
-  5 When fundraising, RBP should provide added value, coordinate with members, and vigorously pursue funding for both climate change responses and restoration workforce development.
-  6 RBP should broaden its membership while remaining attentive to members' needs and capacities.
-  7 Fundraising for members' projects and programs also needs to provide funding for RBP operations.

The Board approved the Strategic Plan at its August 2020 meeting. RBP exists for its members and our other partners. It exists only because of the investments of effort, wisdom and money by its members, partners and funders in our collective work. Over the next three years, this Strategic Plan will guide RBP in its mission to help the Rogue Basin's conservation and restoration community work strategically, collaboratively, efficiently and effectively.

We encourage all those who have been active in RBP over the past five years to remain deeply involved. We invite all other organizations, collaboratives, and individuals who share our vision to join us. Only by working together will we be able to make the biggest impacts in restoring functioning ecosystems in the Basin we all cherish so much.



Eugene Wier, Board Chair



Gregory Weber, Executive Director

# Rogue Basin Partnership

2021 – 2023 Strategic Plan

## Executive Summary

RBP and its 20 member organizations are dedicated to collaboratively and strategically accelerating the pace of conservation and ecosystem restoration in Southwest Oregon's Rogue River Basin. Over the course of 2020, the RBP Directors, with input from RBP members, developed a 7-point plan to guide RBP over the next three years. The Board approved the plan at its August 2020 meeting.



### **RBP's foundation remains solid..... p.4**

RBP's purpose, vision and mission remain as important today as they were in 2016, when RBP was formed. We "envision harnessing the collective power of our partners to support healthy watersheds and vibrant communities throughout the 3.3 million acre Rogue River Basin." RBP "unites people in restoring the Rogue by strategically investing in the stewardship of our Basin, and providing a Basin-wide venue and perspective to enhance the success of members and partners."



### **An updated Rogue Restoration Action Plan will continue to help members and partners work strategically and collaboratively..... p.5**

The Action Plan will continue to be an essential document to help RBP members prioritize their individual and collaborative work. Its priority watersheds, corridors and confluences continue to have high climate-resilience value, particularly for aquatic species. In 2021, and thereafter as new information is developed, members and partners will review the Action Plan and revise as appropriate.

In reviewing and revising the Plan, RBP recognizes the value of: continuing its longstanding investment in aquatic and riparian habitat restoration; drawing connections between that work and restoration work involving other natural resources; and identifying the areas where different Basin restoration plans overlap, where they are unique, and where there are gaps among them. These "areas" could be by geography or natural resource.

Areas of overlap indicate heightened importance for restoration work. Areas of uniqueness help identify partners' particular focus, strengths and expertise. Gaps indicate areas where RBP can provide capacity to do both restoration planning and project work that are not currently contemplated and, thus, not in competition with members' and partners' work.



### **RBP should promote Action Plan implementation through a combination of Working Groups and Opportunity Teams..... p.7**

The Action Plan called for the establishment of a dozen Working Groups to advance plan implementation. Some of these have been more successful than others. RBP should continue to support Working Groups for which RBP has developed dedicated outside-funding for a coordinator. RBP members who can provide in-kind staff support can coordinate other Working Groups. Where no dedicated funding or in-kind support exists, RBP should form ad hoc "opportunity teams" to address specific conservation and restoration opportunities as they arise.





**Focal Area work can integrate multi-party, multi-resource projects in priority areas identified in multiple Basin plans..... p.8**

Some of the Action Plan's priority areas are also priority areas in other basin-wide restoration plans. For example, a half-dozen of RBP's priority areas are also priority areas in the Rogue Basin Strategy's uplands restoration plan. RBP should provide capacity to willing members and partners to work in these overlapping "focal areas." Integrated multi-party, multi-resource projects in overlapping priority areas can best leverage available staff and funding. For a pilot project, RBP should look to one of the areas of overlap with the Rogue Basin Strategy. Work in focal areas, however, should not come at the expense of basin-wide work outside of focal areas.



**When fundraising, RBP should provide added value, coordinate with members, and vigorously pursue funding for both climate change responses and restoration workforce development..... p.9**

RBP provides added value in fundraising by helping partners participate in larger-scale projects than they could independently; obtaining more funding than partners could get on their own; providing technical assistance in putting together funding proposals; and offering efficiencies in developing proposals and administering grants. RBP should coordinate closely with members, partners and other collaboratives to efficiently obtain and optimally distribute funds, provide value, and avoid both duplication of efforts and competition for funding. RBP should aggressively pursue both climate mitigation and adaptation funding; and economic development funding that can help build a year-round restoration workforce.

Ultimately, the only pockets that are deep enough to do basin-scale restoration are the state and federal governments. RBP should build relationships with the Rogue Basin's federal elected representatives; continue to build relationships with its state elected officials; and avoid competition with other Basin organizations for similar, large scale funding.



**RBP should broaden its membership while remaining attentive to members' needs and capacities..... p.11**

RBP should create a second membership tier: Affiliate Members. Affiliate Members will have specified benefits and pay lower dues than Voting Members. Voting Members will have all of the benefits of Affiliate Members and will participate directly in RBP governance. Beyond encouraging collaboration among its members, RBP should promote broader collaboration by developing a network of Basin restoration collaboratives and partnerships. In its work with members and partners, RBP should be careful to avoid duplication of effort or inefficiencies in development of funds or provision of services.



**Fundraising for members' projects and programs also needs to provide funding for RBP operations..... p.13**

In general, project and program funding developed by RBP for members and partners must contribute to RBP's financial sustainability. Projects and programs that do not directly compensate RBP financially should only be pursued when either non-financial benefits are tangible and indirectly contribute to RBP's financial sustainability, or are expressly identified as RBP public or member services.

To finance continued operations, RBP should: shepherd its currently held financial resources; maintain relationships with current funders; lay the groundwork for potential large-scale federal funding (e.g., stimulus funding for "shovel-ready" projects); aggressively approach foundations and corporations; build and fund a pilot focal area project; seize opportunities for climate change and economic development-restoration work force funding; and obtain sponsors for Network-of-Networks-type events.

To download the complete plan, visit [www.roguepartners.org](http://www.roguepartners.org).



# Rogue Basin Partnership

2021 – 2023 Strategic Plan



**RBP's foundation remains solid.**

## NEED

**The needs of the Rogue Basin that led to the Rogue Restoration Action Plan and RBP still exist.**

The Basin can still benefit from an organization that seeks to help:

- Maintain coldwater habitat for native fish in multiple watersheds across the Basin;
- Fill gaps in geographic areas where restoration work is not occurring;
- Respond to 100 years of forest management that has suppressed fire and has had no tight link to aquatic habitat;
- Connect all of the dots between other organizations and strategically prioritize restoration efforts;
- Collectively tell the story of Basin-wide restoration successes and needs; and
- Provide a fair, central organization that can apportion grant funding developed for the benefit of members.

## VISION

**RBP's vision remains vibrant. RBP members:**



“Envision harnessing the collective power of our partners to support healthy watersheds and vibrant communities throughout the 3.3 million acre Rogue River Basin.”

## MISSION

**RBP's mission remains sound. RBP unites people in restoring the Rogue by:**

Strategically investing in the stewardship of our Basin, and

- Providing a Basin-wide venue and perspective to enhance the success of members and partners by:
- Seeking out financial, technical assistance, and in-kind resources;
- Supporting prioritization and coordination of actions among partners based on data, science, and the deep local knowledge of local tribes and residents;
- Tracking and mapping collective progress; and
- Sharing Basin successes.



## **An updated Rogue Restoration Action Plan will continue to help members and partners work strategically and collaboratively.**

The Action Plan remains an important, foundational document.

- The restoration community needs it;
- Funders want their investments to implement a data-backed set of prioritized strategies.

### **Priority Areas**

The Action Plan's specific priority areas (including confluences and corridors) continue to have high climate-resilience value, particularly for aquatic species as well as downstream value for the entire watershed. They should remain priority areas, subject to updating.

### **Relationship of the Action Plan to Other Basin Plans**

RBP should work with members and partners to identify the areas where the different Basin restoration plans overlap, the areas that are unique to each plan, and the gaps among them. These "areas" could be by geography or natural resource.

Areas of uniqueness help identify partners' particular focus, strengths and expertise. Gaps indicate areas where RBP can provide capacity to do restoration planning and work that are not currently contemplated and, thus, not in competition with members' and partners' work.

Areas of overlap indicate heightened importance for restoration work.

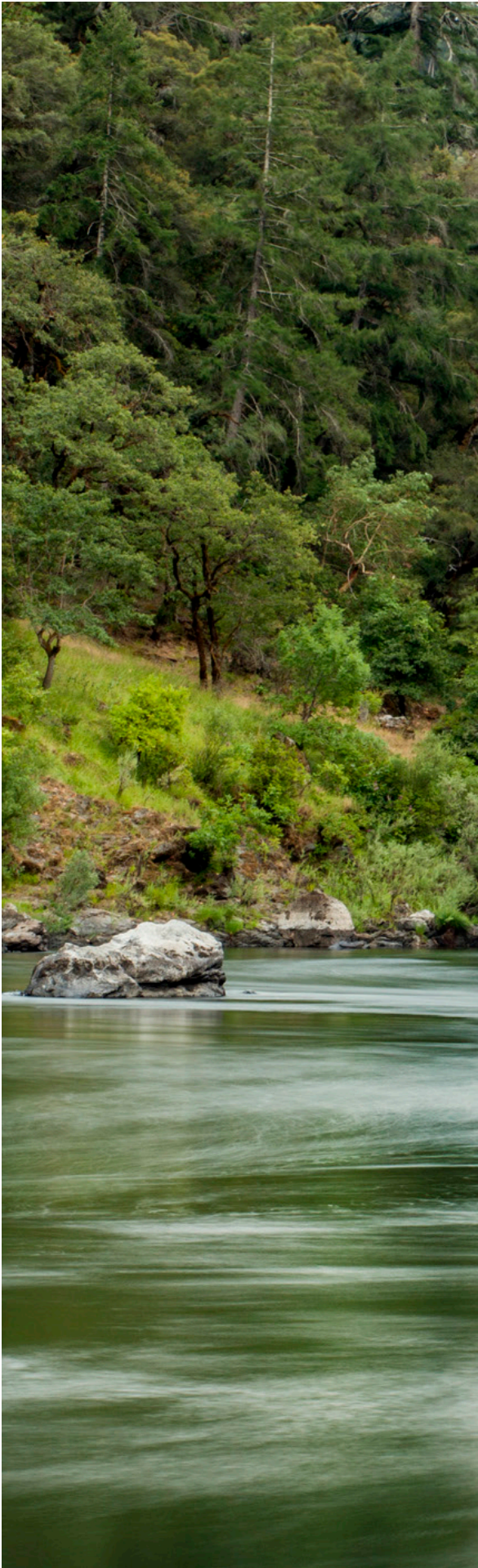


### **Updating the Action Plan**

RBP Directors & staff members recognize that for the Action Plan to have real, on-the-ground impact, its members' and partners' activities need to be aligned with the Action Plan's goals and strategies.

To encourage such alignment, RBP will update the Action Plan as new data, analyses, plans, local knowledge, and restoration tools are developed, whether by RBP members or others.

Updates will involve regular solicitation of members' and partners' input, with the constant goal of making sure there is the right fit between knowledge and strategies.



## 2021 Update

The Action Plan calls for a 5-year review of its data and strategies. When members and partners review the Action Plan in 2021, they will refine the priority areas and strategies based on where there is capacity among RBP members. RBP will also support work outside priority areas where strong conservation opportunities appear.

The 2021 Action Plan review is an opportunity for RBP to draw from other Basin restoration plans and for those who have created these other plans to learn more about the Action Plan.

## Role of Aquatic and Riparian Expertise

In updating and implementing the Action Plan, RBP recognizes the value of:

Continuing its longstanding investment in its members' aquatic and riparian habitat restoration programs. To that end, where appropriate, RBP, through its Action Plan updates, and otherwise, should help its members and partners stitch together updates or development of new aquatic and riparian restoration plans. That way, members and partners that are planning such projects can be fully informed of then-current knowledge and expertise.

Drawing connections between its members' aquatic and riparian restoration plans and projects with restoration plans and projects for other resources, e.g., uplands restoration. That way, RBP can help the Basin-wide restoration community develop a more holistic approach to shared restoration goals.

Offering members and partners capacity to help fill gaps in collaborative planning and project development for the full range of restoration strategies included in the Action Plan, as it and other relevant plans are updated.

In reviewing and revising the Action Plan, RBP will need to be nimble and realize that climate change may be occurring much faster than originally imagined when the Plan was developed.

In the fall of 2020, RBP should set up a Technical Action Committee (TAC) to identify the portions of the Action Plan that will need updating.

In updating the Action Plan, RBP should add strategies for rural economic development, focusing on creation of a restoration economy and a year-round restoration workforce.



## Working Groups

The Action Plan contemplated the creation of eleven Working Groups. In its first four years, RBP provided some staff support and capacity funding to launch these groups. Since their formation, the most successful groups have been those with reliable external funding for a coordinator.

Working Groups with dedicated funding for coordinators are functioning well. Currently, three groups have such funding: the Fish Passage Working Group, the Cooperative Weed Management Areas and the Rogue Native Plant Partnership. They should continue their work. They should also be encouraged to focus that work in focal and other priority areas.

Other Working Groups, e.g., the Riparian, Conservation Policy, Agricultural, Education & Outreach, and Monitoring groups, might become projects of individual member organizations that can supply dedicated funding for a coordinator.

## Opportunity Teams

Where no dedicated Working Group funding exists, instead of a standing Working Group, RBP staff can convene ad hoc “opportunity teams” to help implement the Action Plan. These might work on such things as specific policy matters (with RBP Board approval) or development of plans for a sub-watershed.





## **Focal Area work can integrate multi-party, multi-resource projects in priority areas identified in multiple Basin plans.**

Many of the Action Plan strategies focus on subject specific restoration actions (e.g., riparian; high value lands; uplands; agriculture; instream). The Working Groups mirrored this focus. Neither the Action Plan nor the Working Groups, however, are structured to promote projects that integrate restoration actions involving multiple resources. This integration can occur but it occurs ad hoc, not as a central organizing principle.

### **Focal Areas**

Where there is no dedicated Working Group funding, RBP should focus its staff resources on helping members to collaboratively develop projects that integrate multiple types of restoration actions in “focal areas.”

As its initial “focal areas” for such integrated resources projects, RBP should look to those places where the Action Plan priority areas overlap with the Rogue Basin Strategy priority areas.

RBP members and partners should choose two of those focal areas to explore and advance project proposal generation. The specific priority areas chosen should be based on the interests of the Basin as a whole. That interest includes member and partner capacity and the opportunities to leverage other work.

Initial projects can be small, demonstrating “proof of concept” of integrated projects, and providing opportunities to develop communications materials to build financial and partner support for larger projects.

### **Roles**

RBP staff can provide “backbone” support to help these collaborations form and work. Members and partners will have to commit their own staff resources to build the components of these integrated project proposals. (The longer the lead-time for a project, the less important existing capacity is.)

Where project partners identify a fundraising role for RBP, that role can include fundraising to build partners’ capacity. Work in focal areas will require active participation and support from public land managers. RBP should work with its members and partners to build strong relationships with federal and state land management agencies.



RBP's roles should be project development and coordination. It should leave technical project development and management to project partners or contractors.

### **Work outside of focal areas**

An emphasis on focal areas should not come at the complete exclusion of work outside of focal areas. For example, the Fish Passage Working Group, the Cooperative Weed Management Areas and the Rogue Native Plant Partnership will continue to do their work throughout the Basin. In addition, RBP is in a unique position to help advance a Basin-wide monitoring plan. RBP can also support high-value conservation opportunities that arise in other Action Plan priority areas.



## **When fundraising, RBP should provide added value, coordinate with members, and vigorously pursue funding for both climate change responses and restoration workforce development.**

In looking for project and program funding, the focus should be what's the best interest of the Basin, not necessarily what's in the best interests of individual members.

### **Value Added**

RBP can provide value in fundraising by:

- Helping partners participate in larger-scale projects than they could independently;
- Obtaining more funding than partners could get on their own;
- Providing technical assistance in putting together funding proposals; or
- Offering efficiencies in grant proposals and administration.

### **Coordinated Fundraising**

In its fundraising, RBP should coordinate closely with members, partners and other collaboratives to efficiently obtain and optimally distribute funds, provide value, and avoid duplication of efforts and competition for funding.

Among other matters, fundraising coordination should include:

- Collaboratively finding and developing opportunities;
- Assembling the right collaborators;
- Identifying the right organizations(s) to apply for funding (whether RBP or otherwise); and
- Supporting those organizations' proposals.

RBP staff, members and partners need to be nimble when seeking financing for projects. "Nimbleness" includes the ability to recognize and pursue unanticipated funding opportunities with short timelines, e.g., the federal stimulus packages enacted in response to the Covid-19 pandemic.





## Climate Mitigation and Adaptation

Inside focal areas, RBP should help members identify specific climate-related benefits of projects. Outside of the focal areas, RBP should explore with its members and partners potential packages of climate-related strategies to identify opportunities for RBP to assemble specific collaborations to develop fundable strategies.

In addition to emphasizing the overall climate adaptation basis for the Action Plan, in any given project under consideration for RBP-funding or development, RBP should work with members to identify the climate-adaptation benefits of the particular Action Plan-strategies to be implemented through the project.

Climate-adaptation benefits can be one consideration in the choice of areas to work in and projects to support.

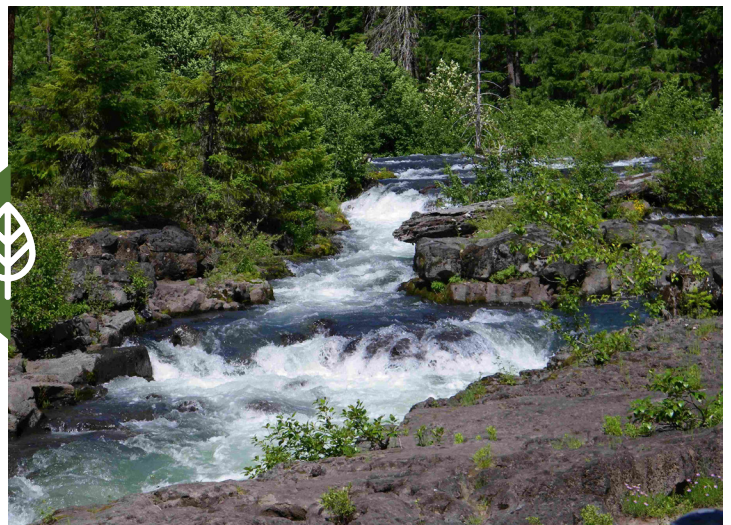


Potential sources of substantial funding include climate mitigation and adaptation programs by both private foundations and public agencies.

## Restoration Workforce

Another potential source of substantial funding is rural workforce/economic development. Creation of a year-round, restoration-based workforce benefits both the Basin's ecosystem and the regional economy.

Inside focal areas, RBP should help members identify specific workforce/economic development benefits of project. Outside of focal areas, RBP should explore with members and partners potential packages of workforce-related strategies to identify opportunities for RBP to assemble specific collaborations to develop fundable strategies.

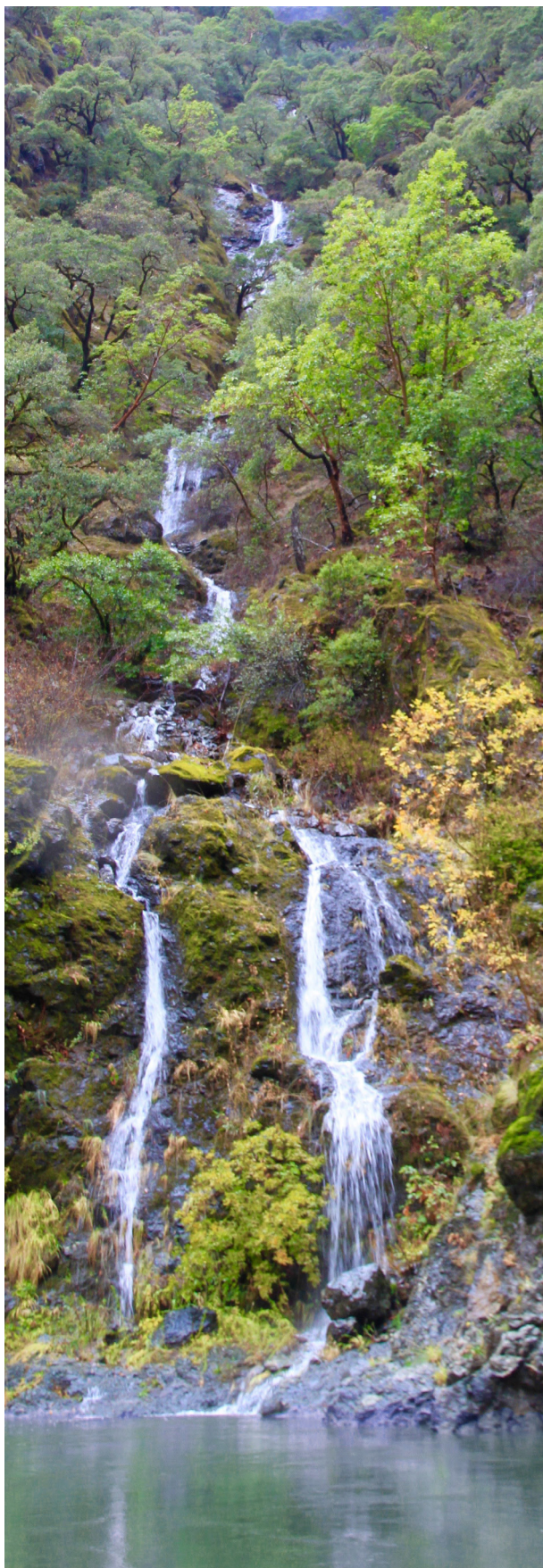


## Relationships with Elected Officials

Ultimately, the only pockets that are deep enough to do basin-scale restoration are the state and federal governments.

RBP should build relationships with the Rogue Basin's federal elected representatives; continue to build relationships with its state elected officials; and avoid competition with other Basin organizations for similar, large-scale funding.

**RBP should broaden its membership and remain attentive to members' needs and capacities.**



## Two Membership Tiers

RBP should adopt a two-tiered membership structure. Among other benefits, it will allow RBP to broaden its tent.

### Tier 1 members will be “Voting Members.”

#### They will:

- Continue to have the ability to vote on: board members; bylaw amendments; and removal of members;
- Participate in decisions (e.g., make recommendations to the RBP Board) on funding and program priority setting, and Action Plan redirection or amendment;
- Celebrate our collective work and the annual members' meeting;
- Have priority to attend any RBP trainings or events and, where possible, receive free or discounted rates;
- Otherwise have all of the benefits of Tier 2 members.

Voting members will pay annual dues of \$250.

### Tier 2 members will be “Affiliate Members.”

#### They will:

- Have, on the RBP website, their logos, a brief description of their organizations, and a link to their own websites;
- Receive RBP letters of support;
- Be able to use their RBP membership in their own fundraising; and
- Receive funds raised by RBP for projects.

Affiliate members will pay annual dues of \$50.



## Member Needs and Capacities

RBP should continue to:

- Help members collaborate more effectively and efficiently;
- Raise funds for members' projects; and
- Tell the story of members' restoration successes.



## Network of Networks

As one way to attract new members, encourage information sharing and networking, raise funds, and communicate successes and needs, RBP should help build a Network of Networks. As a start toward building this Network, RBP should bring together annually the 15+ restoration-focused collaboratives working in the Basin.

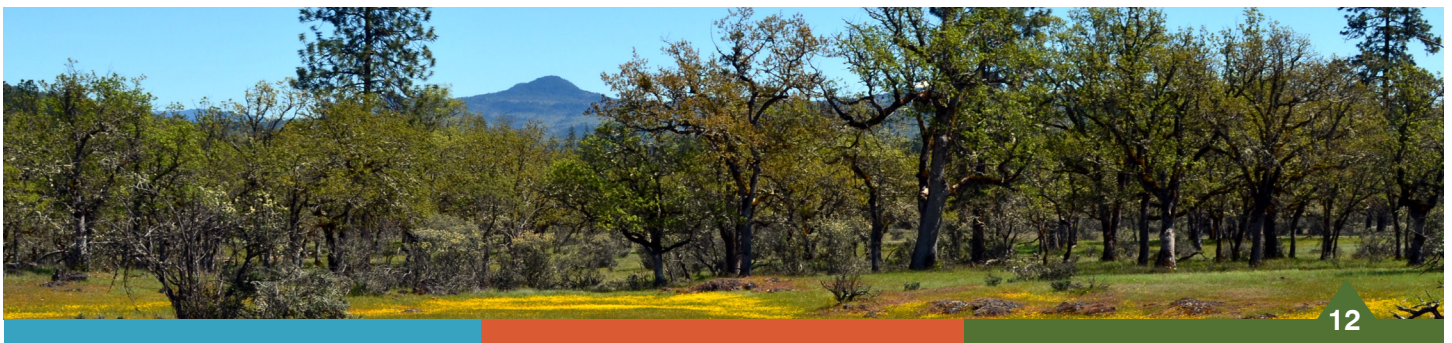
## Duplication of Services

RBP should not duplicate services already provided by members, or those that members, other organizations or agencies could provide more efficiently. If agreement on potential duplication or relative efficiency cannot be obtained, and the potential competition is with a member, RBP should defer to its member. In other situations, RBP should decide case-by-case whether to offer the service in question.

## Extraordinary Events

As possible and appropriate, RBP should assist its members to respond to the impacts on their restoration work of extraordinary events like the Covid-19 pandemic and major Basin fires.

In general, project and program funding developed by RBP for members and partners must contribute to RBP's financial sustainability. Projects and programs that do not directly compensate RBP financially should only be pursued when either non-financial benefits are tangible and indirectly contribute to RBP's financial sustainability or are expressly identified as RBP public or member services.







## **Fundraising for members' projects and programs also needs to provide funding for RBP operations.**

### **Financing Strategy**

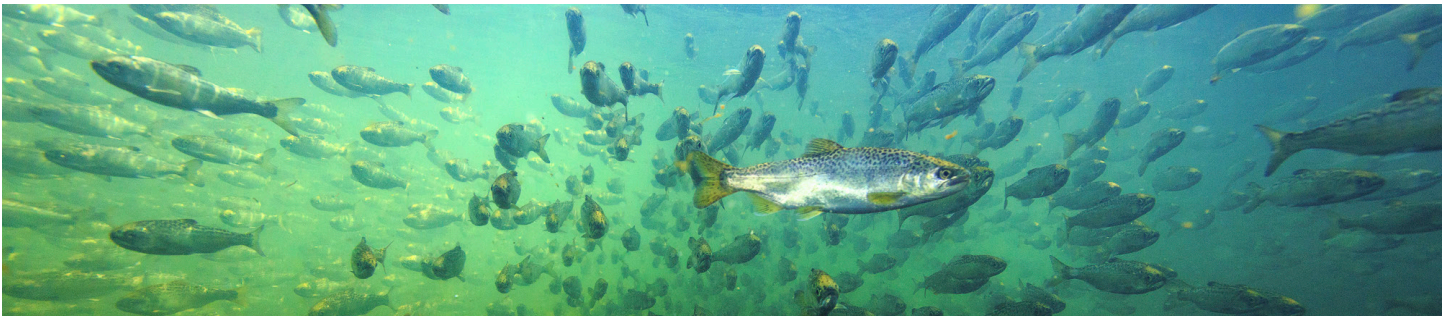
RBP should also review and update those portions of the 2017 Rogue Basin Investment Strategy that can bring funding for RBP operations. As part of that review, RBP will likely also identify opportunities that bring in funding for both RBP operations and for projects by members and partners.

The Focal Area strategy requires a long lead-time (a minimum of 2 - 3 years). In each area:

- RBP and partners must identify potential project opportunities;
- Partners need to commit to develop specific proposals;
- RBP and partners must identify and obtain funding;
- Work must be started; and
- Funds actually received.

The Focal Area strategy also contemplates a smaller scale, “proof of concept” pilot project. The development of larger scale projects will need additional lead-time.

In light of the necessary lead-time, RBP should pay close attention to its operational expenses so it can sustain itself until Focal Area opportunities provide larger scale funding for continuing RBP operations.



### **Priorities for RBP Resources**

In order of importance, priorities for investment of RBP staff time and financial resources should be:

- Maintaining RBP as a fully functioning nonprofit organization, e.g. meeting requirements of funders, agencies, and contractors; and recruiting and engaging outstanding Board members and professional staff.
- Maintaining relationships with existing funders who provide support for RBP operations;
- Developing, funding, coordinating and administering Focal Area projects;
- Identifying, pursuing and, where successful, coordinating and administering other funding opportunities;
- Updating the Action Plan;
- Communicating, through the RBP web site and other materials, Basin restoration successes and needs; and
- Encouraging information sharing and networking among partners, e.g. funded member meetings.

## Board of Directors

Eugene Wier, Chair

Kari Gies, Vice-Chair

Charles Lane, Secretary

Greg Stabach, Treasurer

Kelly Coates

Shane Jimerfield

Blair Moody

Paige Prewett

Terry Ruiter

Jack Shipley

Rich Whitely

## RBP Members

Applegate Partnership & Watershed Council

City of Ashland

Cow Creek Band of Umpqua Tribe of Indians

Illinois Valley Soil & Water Conservation District

Illinois Valley Watershed Council

Jackson Soil & Water Conservation District

Lomakatsi Restoration Project

Lower Rogue Watershed Council

Medford Water Commission

Native Fish Society

Rogue Riverkeeper

Rogue River Watershed Council

Rogue Valley Council of Governments

Southern Oregon Climate Action Now

Southern Oregon Forest Restoration Collaborative

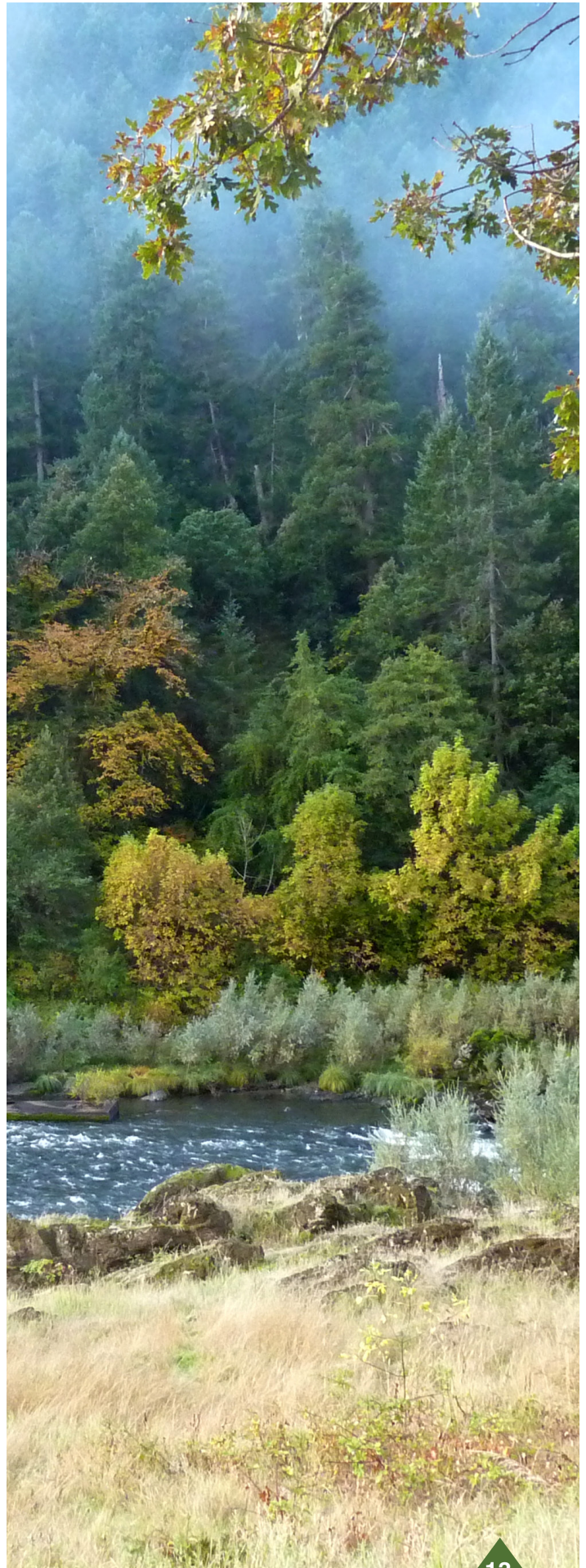
Southern Oregon Land Conservancy

The Freshwater Trust

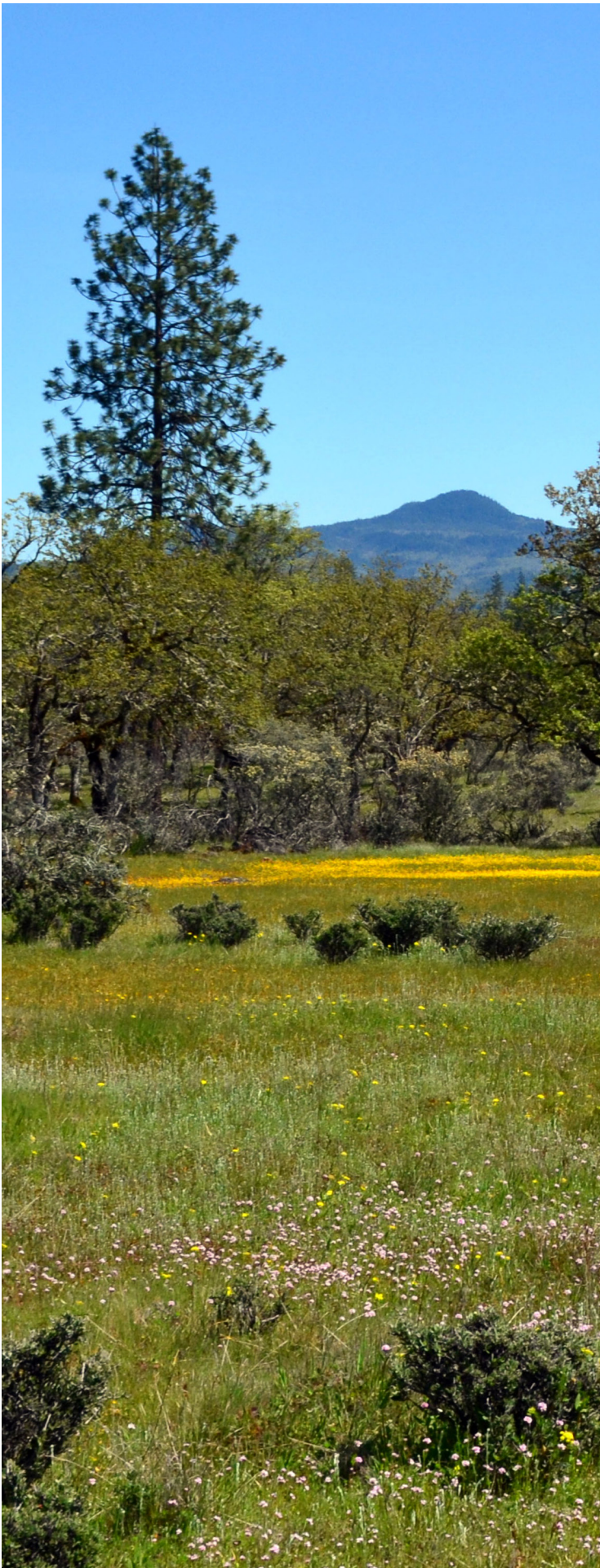
Trout Unlimited

Valleys of the Rogue Watershed Council

WaterWatch of Oregon







**ROGUE BASIN**  
PARTNERSHIP

**2021 - 2023**

# **Strategic Plan**

Milestones By Quarter





Milestones by Quarter - 2021					
	2020 Q4	2021 Q1	2021 Q2	2021 Q3	2021 Q4
RRAP-Relation to other restoration plans	Identify relevant plans for 2021 RRAP update				Identify similarities, differences & gaps among restoration plans
RRAP Updates	Invite representatives from other plans to participate in TAC; set up TAC	Ensure that TAC has most recent climate change projections		Have TAC complete recommendations to Board	Get Board approval of any revisions
Working Groups		Continue to fundraise for FPWG & CWMAs. Assist RNPP to fundraise.			
	Survey defacto leads of other working groups to help determine their futures.	Determine future.			
		Work with Monitoring WG to assess future funding options.	Work with Monitoring WG to assess future funding options.		
Opportunity Teams		As opportunities arise or can be created, form teams.			
Focal Areas	Identify second focal area for potential pilot project.	Assemble high level series of potential projects. Identify climate-adaptation and workforce-restoration economy benefits of projects.	Present to potential funders	Flesh out more formal proposal.	Present to funders.
	Learn how 2020 federal election may impact restoration work.	Identify & meet all relevant federal, state & local agency staff. Identify gaps in members' current efforts to seek federal & state funding.	Identify & meet all relevant federal, state & local agency staff.		
Membership	Pass Board resolution creating Affiliate Membership	Add 3 affiliate members			
Relation to other collaboratives	Decide whether to hold NxN event (or alternative) next year	Fundraise for NxN (or alternative) event	Hold NxN (or alternative) event	Decide whether to hold NxN event (or alternative) next year	
Extraordinary Events	Monitor impacts of pandemic on restoration work. Follow up as indicated.				
	Serve as info. hub for 2020 Fire response. Begin to explore joint funding for restoration activities.	Continue to explore joint funding for restoration activities. Follow up as indicated.	Continue to explore joint funding for restoration activities. Follow up as indicated.	Continue to explore joint funding for restoration activities. Follow up as indicated.	
Project funding	Make case for pandemic "shovel-ready" funding. Follow up as indicated.				
	Survey all potential climate adaptation funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.
	Survey all workforce-restoration economy funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.
	Identify and contact staff for fed. and state electeds. Identify relationships of RBP members and partners to these electeds.				Identify and contact staff for fed. and state electeds. Identify relationships of RBP members and partners to these electeds.
RBP Financing & Operations	Update strategic priorities in annual workplan.				Update strategic priorities in annual workplan.
2017 Rogue Basin Investment Strategy		Review plan.	Convene Board devepmnt. committee to help staff identify most promising funding opps.		Pursue funding opportunities.
Focal Area revenue			Update RBP budget projections and staffing levels based on focal area progress.		Update RBP budget projections and staffing levels based on focal area progress.

Milestones by Quarter - 2022				
	2022 Q1	2022 Q2	2022 Q3	2022 Q4
RRAP-Relation to other restoration plans			Explore gap-filling opportunities	
RRAP Updates		Contact representatives of other plans to see if updates or new data		Contact representatives of other plans to see if updates or new data
Working Groups	Continue to fundraise for FPWG & CWMAs. Assist RNPP to fundraise.			
Opportunity Teams	As opportunities arise or can be created, form teams.			
Focal Areas	Secure funding.	Begin project work.	Present more extensive project to potential funders	Develop more extensive project.  Identify & meet all relevant federal, state & local agency staff.
Membership	Add 4 affiliate members			
Relation to other collaboratives	Fundraise for NxN (or alternative) event	Hold NxN (or alternative) event	Decide whether to hold NxN event (or alternative) next year	
Extraordinary Events				
Project funding	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.
	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.
				Identify and contact staff for federal and state electeds. Identify relationships of RBP members and partners to these electeds.
RBP Financing & Operations				Update strategic priorities in annual workplan.
2017 Rogue Basin Investment Strategy	Pursue funding opportunities.			
Focal Area revenue		Update RBP budget projections and staffing levels based on focal area progress.		Update RBP budget projections and staffing levels based on focal area progress.

Milestones by Quarter - 2023				
	2023 Q1	2023 Q2	2023 Q3	2023 Q4
RRAP-Relation to other restoration plans	Explore gap-filling opportunities		Explore gap-filling opportunities	
RRAP Updates		Contact representatives of other plans to see if updates or new data		Contact representatives of other plans to see if updates or new data
Working Groups	Continue to fundraise for FPWG & CWMAs. Assist RNPP to fundraise.			
Opportunity Teams	As opportunities arise or can be created, form teams.			
Focal Areas	Develop more extensive project.	Complete Pilot project.	Present more extensive project to potential funders	Flesh out more formal proposal.
Membership	Add 5 affiliate members			
Relation to other collaboratives	Fundraise for NxN (or alternative) event	Hold NxN (or alternative) event	Decide whether to hold NxN event (or alternative) next year	
Extraordinary Events				
Project funding	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential climate adaptation funders.
	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.	Consult with active RBP members on potential collaborative projects.	Re-survey all potential workforce-restoration economy funders.
				Identify and contact staff for federal and state electeds. Identify relationships of RBP members and partners to these electeds.
RBP Financing & Operations				Update strategic priorities in annual workplan.
2017 Rogue Basin Investment Strategy	Pursue funding opportunities.			
Focal Area revenue		Update RBP budget projections and staffing levels based on focal area progress.		Update RBP budget projections and staffing levels based on focal area progress.





**For more information, contact:**

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